



ELCHC Finance Committee Meeting

Monday, August 7, 2023 at 3:00 pm

6302 E. Martin Luther King Jr. Blvd., Suite 100 Tampa, FL 33619

<https://us06web.zoom.us/j/83320999339?pwd=S3ZGWE1oVitBbFBLTFBRc3lubGQzdz09>

Meeting ID: 833 2099 9339

Passcode: 190434



ELCHC Finance Committee Meeting

Monday, August 7, 2023

I. CALL TO ORDER

L. Bowers

A. Roll call/Quorum Verification

II. PUBLIC COMMENT

Individuals wishing to address the Early Learning Coalition of Hillsborough County Board of Directors must complete a Public Comment Request Card and submit it to the official recorder prior to the noticed start time of the meeting. Said comments will be limited to three (3) minutes per individual on a first come, first serve basis, and only at such time as is identified on the official meeting agenda for public comment.

III. ACTION ITEMS

L. Bowers

A. Approval of Minutes for June 5, 2023, Regular Finance Committee Meeting - 3

IV. FINANCIAL REPORT

G. Meyer

A. Finance Report - 6

V. CEO REPORT

Dr. Hicks

A. \$315 Million Dollar ARPA Update

B. Survey to Providers

C. CEO Evaluation

D. Update on RFP

VI. ANNOUNCEMENT

A. Next, ELCHC Finance Committee Meeting-October 2, 2023 at 3:00 pm - 8

VII. ADJOURNMENT

L. Bowers

Monday, June 5, 2023, at 3:00 pm
Hybrid Meeting
6302 E. Martin Luther King Jr. Blvd., Suite 100
Tampa, FL 33619

MEETING ATTENDANCE

Facilitator: Carl Harness, Vice Chair

Committee Members Present:

Carl Harness, Allison Nguyen and Dr. Jacquelyn Jenkins*

Committee Members Absent:

Lee Bowers

ELCH Board Members Present:

Dr. Larissa Baia, * and Kelley Parris*

ELCHC Staff:

Gary Meyer, Yarima Hernandez Tamayo*, Kevin Smith*, Dr. Fred Hicks, Sabrina Ruiz, Kiyana Scott, and Nancy Will

Other Attendees:

Tonia Williams*, Frazier Carraway and Sammy Veinger

**Indicates attendance via Zoom meeting platform.*

CALL TO ORDER

Quorum Verification

Noting a quorum had been established, Vice Chair Harness called the meeting to order at 3:00 pm.

Carl Harness, Vice Chair lead a moment of silence to honor the passing of provider, Kalene Robinson. Dr. Hicks then shared with the committee the date and time of Ms. Robinson's wake and stated he would be representing the coalition in paying respects to Ms. Robinson's family. Dr. Hicks extended the invitation to all board members and staff.

Vice Chair Harness called for a motion to approve the March 29, 2023, regular Finance Committee meeting minutes. Allison Nguyen made a motion. Dr. Jacquelyn Jenkins made a second. The motion carried unanimously.

Review Fiscal Year 2024 Budget for Recommendation

Gary Meyer, Chief Financial Officer, gave an overview of the FY 24 proposed budget. Mr. Meyer highlighted the following items:

1. Proposed budget based on the three pillars of the coalition: Access, Quality, and Education
2. Large workforce initiatives from last year and hoping that the remaining funds will roll over to FY 2024
3. Proposed budget will focus on children with special needs, with added behavioral staff support.
6. We have lost the opportunity to ask for \$500,000 in School Readiness funds due to the change in licensing and are currently looking to see if we can replace it with other local funds.
7. Addition of more staff due to the additional monitoring required to fulfill VPK compliance that includes screening and assessments.

8. 3 positions are temporary, and these temporary employees continue to be an asset to the coalition in their production and helping to manage the American Rescue Plan Act.
9. VPK Incentive wage supplements were extremely successful and met budget goals that were set. We added an additional \$250,000 for VPK teachers with 500 teachers working towards higher education, starting with their associate degree and then bachelor's.

Vice Chair Harness called for a motion to approve the proposed FY 2024 budget as presented. Allison Nguyen made a motion. Dr. Jacquelyn Jenkins made a second. The motion carried unanimously.

PUBLIC COMMENT

No, public comment.

ACTION ITEMS

Approval of allocation of funds to Brandz, for promotional items, in an amount not to exceed \$45,000 FY 2023-2024

Sammy Veinger with Brandz, was introduced to the committee and available for any questions about the proposed allocation for promotional items.

Vice Chair Harness called for a motion to approve the allocation of funds to Brandz, for promotional items, in an amount not to exceed \$45,000 for the FY 2023-2024 as presented. Allison Nguyen made a motion. Dr. Jacquelyn Jenkins made a second. The motion carried unanimously.

Approval of allocation of funds to Brandz, for printed materials, in an amount not to exceed \$45,000 FY 2023-2024

Sammy Veinger with Brandz, was available for any questions about the proposed allocation for printed materials.

Vice Chair Harness called for a motion to approve the allocation of funds to Brandz, for printed materials, in an amount not to exceed \$45,000 for the FY 2023-2024. Allison Nguyen made a motion. Dr. Jacquelyn Jenkins made a second. The motion carried unanimously.

Approval of allocation of funds to the Early Childhood Council 2023-2024

Gary Meyer, Chief Financial Officer, explained the Early Childhood Council did an incredible job creating 30 inclusion classrooms during FY23 along with the materials to educate these special needs children. Mr. Meyer shared that the funds would also provide training for the provider and teachers, as well as coaching sessions. Mr. Meyer stated that the coalition would like to move forward with adding an additional 30 inclusion classrooms, requesting \$80,000 for this fiscal year.

Vice Chair Harness called for a motion to approve the allocation of funds to the Early Childhood Council not to exceed \$80,000 for the FY 2023-2024. Allison Nguyen made a motion. Dr. Jacquelyn Jenkins made a second. The motion carried unanimously.

FINANCIAL REPORT

Finance Report

Gary Meyer, Chief Financial Officer presented the Budget to Actual FY 2023 through March 31, 2023, reported the following:

- Under School Readiness (SR) administrative restrictions
- Under Voluntary Prekindergarten (VPK) administrative restrictions

2022-2023 Department of Early Learning (DEL) Fiscal Monitoring Report

Mr. Meyer reported 2 findings compared to 4 from the previous year.

CEO REPORT

Dr. Frederick, Hicks CEO ELCHC gave reports on the following:

Legislative Update: Special Appropriations Request

Dr. Hicks shared how potential funds would be used to ensure children do not fall in the “summer slide” of not retaining information learned during the previous academic year. The program, if funded, would also include a parental piece for involvement of parents whose children are enrolled. The request was set for \$2 million and currently, is at \$250,000 and headed towards the finish line.

Children’s Summit 2023 Update

Dr. Hicks shared that internally Alison Fraga, Chief of Development and her team are putting together the vision for the Summit and doing a fantastic job. Dr. Hicks also shared the date of the Summit would be September 21, 2023, at The Portico Café from 11:30-1:30.

Provider Site Visits

Dr. Hicks shared some of his experiences when visiting centers and some of the needs he has seen and encouraged Board Members to join him when possible.

ADJOURNMENT

Citing no further business, Dr. Jacquelyn Jenkins made a motion to adjourn the meeting at 3:55 pm. Carl Harness made a second. The motion carried unanimously.

Read and approved by:

Dr. Stephe Holmquist Johnson, Secretary

Date



EARLY LEARNING

COALITION OF HILLSBOROUGH COUNTY

Budget to Actual (Preliminary - First Close)
June 30, 2023

| | YTD | YTD | Difference | | FY 22-23 | FY 22-23 | Difference | |
|---|-------------------|-------------------|---------------------------------|---------------|-------------------|-------------------|---------------------------------|---------------|
| | Actual | Revised Budget | YTD favorable /(unfavorable) | % | Forecast | Original Budget | YTD favorable /(unfavorable) | % |
| Program Revenue | | | | | | | | |
| School Readiness | 79,761,137 | 80,183,718 | (422,581) | -0.5% | 79,761,137 | 74,225,380 | 5,535,757 | 7.5% |
| School Readiness Match - DEL | 1,303,749 | 1,412,593 | (108,844) | -7.7% | 1,303,749 | 1,319,509 | (15,760) | -1.2% |
| School Readiness - Local Funders: | | | | | | | | |
| Children's Board HC | 700,762 | 700,770 | (8) | 0.0% | 700,762 | 700,770 | (8) | 0.0% |
| HC Community Development, incl. ALICE>150 | 8,789 | 8,789 | - | 100.0% | 8,789 | - | 8,789 | 100.0% |
| Hillsborough County BOCC | 276,000 | 276,000 | - | 0.0% | 276,000 | 276,000 | - | 0.0% |
| HC Childcare -Licensing & Fees | 499,483 | 500,000 | (517) | -0.1% | 499,483 | 500,000 | (517) | -0.1% |
| Metro Ministries (Children's Board) | 44,032 | 75,000 | (30,968) | -41.3% | 44,032 | 75,000 | (30,968) | -41.3% |
| City of Tampa | 221,152 | 100,000 | 121,152 | 121.2% | 221,152 | 100,000 | 121,152 | 121.2% |
| United Way | - | - | - | - | - | 121,339 | (121,339) | -100.0% |
| United Way (Quality Initiative) | 38,507 | 50,000 | (11,493) | -23.0% | 38,507 | 50,000 | (11,493) | -23.0% |
| Caspers | 25,537 | 50,000 | (24,463) | 100.0% | 25,537 | 50,000 | (24,463) | -48.9% |
| School Readiness - Local Funders | 1,814,261 | 1,760,559 | 53,702 | 3.1% | 1,814,262 | 1,873,109 | (58,847) | -3.1% |
| Total School Readiness Revenue | 82,879,147 | 83,356,870 | (477,723) | -0.6% | 82,879,147 | 77,417,998 | 5,461,149 | 7.1% |
| Other Local Funders: | | | | | | | | |
| Conn Foundation | 48,180 | 58,000 | (9,820) | -16.9% | 48,180 | 58,000 | (9,820) | -16.9% |
| Spurlino Foundation | 50,000 | 50,000 | - | 100.0% | 50,000 | 60,000 | (10,000) | -16.7% |
| SR Program Income | 61,442 | 20,000 | 41,442 | 207.2% | 61,442 | 20,000 | 41,442 | 207.2% |
| HELN (Hillsborough Early Learning Network) | 9,315 | 37,000 | (27,685) | 0.0% | 9,315 | 37,000 | (27,685) | -74.8% |
| ELFL (Early Learning Florida) | 31,410 | 100,000 | (68,590) | -68.6% | 31,410 | 100,000 | (68,590) | -68.6% |
| Lastinger Project | 200,000 | 200,000 | - | 0.0% | 200,000 | 212,000 | (12,000) | -5.7% |
| Misc. Donations | 181,979 | 300,000 | (118,021) | -39.3% | 181,979 | 300,000 | (118,021) | -39.3% |
| Other Local Funders | 582,327 | 765,000 | (182,673) | -23.9% | 582,327 | 787,000 | (204,673) | -26.0% |
| Total School Readiness Revenue and Local Revenue | 83,461,474 | 84,121,870 | (660,396) | -0.8% | 83,461,474 | 78,204,997 | 5,256,477 | 6.7% |
| Program Expenses | | | | | | | | |
| School Readiness | | | | | | | | |
| Direct Services | 65,824,775 | 65,599,660 | (225,115) | -0.3% | 65,824,775 | 60,145,057 | 5,679,718 | 9.4% |
| School Readiness Match - DEL | 1,303,749 | 1,412,593 | 108,844 | 7.7% | 1,303,749 | 1,319,509 | (15,760) | -1.2% |
| School Readiness - Local Funders | 1,792,292 | 1,848,621 | 56,329 | 0.0% | 1,792,292 | 1,800,609 | (8,317) | -0.5% |
| General Contributions and Gifts | 582,327 | 582,327 | - | 0.0% | 582,327 | 452,305 | 130,022 | 28.7% |
| Total Direct Services | 69,503,143 | 69,443,201 | (59,941) | -0.1% | 69,503,143 | 63,717,480 | 5,785,663 | 9.1% |
| Personnel | 10,151,268 | 9,522,740 | (628,528) | -6.6% | 10,151,268 | 9,488,743 | 662,525 | 7.0% |
| Staff Development | 43,929 | 86,403 | 42,474 | 49.2% | 43,929 | 103,518 | (59,590) | -57.6% |
| Professional Services | 850,448 | 678,692 | (171,756) | -25.3% | 850,448 | 528,692 | 321,756 | 60.9% |
| Occupancy | 753,453 | 760,166 | 6,713 | 0.9% | 753,453 | 538,905 | 214,549 | 39.8% |
| Postage, Freight and Delivery | 59,247 | 6,366 | (52,881) | -830.7% | 59,247 | 4,777 | 54,469 | 1140.2% |
| Rentals | 7,788 | 2,226 | (5,562) | -249.8% | 7,788 | 15,748 | (7,960) | -50.5% |
| Supplies | 111,519 | 122,418 | 10,899 | 8.9% | 111,519 | 63,982 | 47,537 | 74.3% |
| Communications | 26,834 | 14,248 | (12,586) | -88.3% | 26,834 | 35,501 | (8,667) | -24.4% |
| Insurance | 85,878 | 94,108 | 8,230 | 8.7% | 85,878 | 51,211 | 34,667 | 67.7% |
| Tangible Personal Property | 98,139 | 137,302 | 39,163 | 28.5% | 98,139 | 105,906 | (7,766) | -7.3% |
| Quality | 883,764 | 1,556,322 | 672,558 | 43.2% | 883,764 | 1,346,035 | (462,271) | -34.3% |
| Travel | 49,358 | 63,733 | 14,375 | 22.6% | 49,358 | 67,606 | (18,248) | -27.0% |
| Other Operating | 187,480 | 158,226 | (29,255) | -18.5% | 187,480 | 486,674 | (299,194) | -61.5% |
| Other Operating Expenses | 3,157,837 | 3,680,210 | 522,373 | 14.2% | 3,157,837 | 3,348,556 | (190,719) | -5.7% |
| ELCHC Operating | 13,309,105 | 13,165,450 | 143,655 | 1.1% | 13,309,105 | 12,837,299 | 471,806 | 3.7% |
| CCL/ECC | 784,348 | 1,253,633 | (469,286) | -37.4% | 784,348 | 1,192,383 | (408,035) | -34.2% |
| Inclusion Cost | 183,750 | 183,750 | - | 0.0% | 183,750 | 245,000 | (61,250) | -25.0% |
| Scholarships and Other | 136,828 | 75,835 | 60,993 | 80.4% | 136,828 | 212,835 | (76,007) | -35.7% |
| Total School Readiness & Other Expenses | 83,917,174 | 84,121,870 | (324,578) | -0.4% | 83,917,174 | 78,204,997 | 5,712,177 | 7.3% |
| SR Change in Net Assets | (455,701) | - | 455,701 | | (455,701) | - | (455,701) | |
| GOALS | | | | | | | | |
| < 5.00 % School Readiness - Admin | 4.8% | 4.2% | 0.6% | 14.1% | 4.8% | 4.2% | 0.6% | 13.3% |
| > 4.00 % School Readiness - Quality | 7.7% | 8.6% | -0.9% | -10.5% | 7.7% | 9.1% | -1.4% | -15.2% |
| < 22.00 % School Readiness - Non-Direct | 18.8% | 19.6% | -0.7% | -3.8% | 18.8% | 19.0% | -0.2% | -1.0% |
| > 78.00 % School Readiness - Direct | 81.2% | 80.4% | 0.7% | 0.9% | 81.2% | 81.0% | 0.2% | 0.2% |
| VPK Revenue | | | | | | | | |
| Voluntary Pre-Kindergarten | 34,438,091 | 39,883,202 | (5,445,110) | -13.7% | 34,438,091 | 41,560,023 | (7,121,932) | -17.1% |
| Total VPK Revenue | 34,438,091 | 39,883,202 | (5,445,110) | -13.7% | 34,438,091 | 41,560,023 | (7,121,932) | -17.1% |
| Voluntary Pre-Kindergarten | | | | | | | | |
| Direct Services | 33,273,941 | 38,014,621 | 4,740,680 | 12.5% | 33,273,941 | 39,897,622 | (6,623,681) | -16.6% |
| Personnel | 706,785 | 1,310,485 | 603,700 | 46.1% | 706,785 | 1,017,628 | (310,843) | -30.5% |
| Staff Development | 3,016 | 14,347 | 11,331 | 79.0% | 3,016 | 16,005 | (12,990) | -81.2% |
| Professional Services | 139,487 | 80,820 | (58,666) | -72.6% | 139,487 | 115,858 | 23,629 | 20.4% |
| Occupancy | 73,010 | 76,968 | 3,957 | 5.1% | 73,010 | 61,095 | 11,915 | 19.5% |



EARLY LEARNING

COALITION OF HILLSBOROUGH COUNTY

Budget to Actual (Preliminary - First Close)
June 30, 2023

| | YTD | YTD | Difference | | FY 22-23 | FY 22-23 | Difference | |
|---|--------------------|--------------------|---------------------------------|---------------|--------------------|--------------------|---------------------------------|---------------|
| | Actual | Revised Budget | YTD favorable /(unfavorable) | % | Forecast | Original Budget | YTD favorable /(unfavorable) | % |
| Postage, Freight and Delivery | 8,591 | 519 | (8,072) | -1555.1% | 8,591 | 523 | 8,068 | 1543.5% |
| Rentals | 2,001 | 274 | (1,728) | -631.0% | 2,001 | 3,752 | (1,751) | -46.7% |
| Supplies | 46,552 | 64,762 | 18,210 | 28.1% | 46,552 | 5,118 | 41,433 | 809.5% |
| Communications | 6,017 | 1,752 | (4,264) | -243.4% | 6,017 | 4,082 | 1,935 | 47.4% |
| Insurance | 15,042 | 11,851 | (3,191) | -26.9% | 15,042 | 5,944 | 9,098 | 153.1% |
| Tangible Personal Property | 157,253 | 272,950 | 115,696 | 42.4% | 157,253 | 13,693 | 143,560 | 1048.4% |
| Quality | 1,522 | 7,965 | 6,443 | 80.9% | 1,522 | 5,689 | (4,167) | -73.2% |
| Travel | 11,660 | 6,463 | (5,197) | -80.4% | 11,660 | 2,594 | 9,066 | 349.5% |
| Other Operating | 29,644 | 19,426 | (10,218) | -52.6% | 29,644 | 10,977 | 18,667 | 170.1% |
| Other Operating Expenses | 493,794 | 558,096 | 64,302 | 11.5% | 493,794 | 245,330 | 248,465 | 101.3% |
| ELCHC Operating | 1,200,579 | 1,868,581 | 668,001 | 35.7% | 1,200,579 | 1,662,401 | (461,822) | -27.8% |
| Total Voluntary Pre-Kindergarten | 34,474,520 | 39,883,202 | 6,817,365 | 17.1% | 34,474,520 | 41,560,023 | (7,085,503) | -17% |
| VPK Change in Net Assets | (36,429) | - | 36,429 | - | (36,429) | - | (36,429) | 0.0% |
| GOALS | | | | | | | | |
| < 4.00% VPK - Admin | 2.7% | 3.2% | -0.4% | -13.2% | 2.7% | 3.3% | -0.6% | -16.9% |
| American Rescue Plan Act (ARPA) | | | | | | | | |
| ARPA | 108,360,673 | 93,785,603 | 14,575,070 | 15.5% | 108,360,673 | 80,753,518 | 27,607,155 | 34.2% |
| Total ARPA Revenue | 108,360,673 | 93,785,603 | 14,575,070 | 15.5% | 108,360,673 | 80,753,518 | 27,607,155 | 34.2% |
| ARPA | | | | | | | | |
| Direct Services | 107,935,802 | 93,785,603 | (14,150,199) | -15.1% | 107,935,802 | 79,490,561 | 28,445,241 | 35.8% |
| ELCHC Operating | 424,871 | - | (424,871) | -100.0% | 424,871 | 1,262,957 | (838,086) | 100.0% |
| Total ARPA | 108,360,673 | 93,785,603 | (15,442,708) | -16.5% | 108,360,673 | 80,753,518 | 27,607,155 | 34.2% |
| ARPA Change in Net Assets | - | - | - | - | - | - | - | - |
| CRSSA - ROAFS - OUTREACH | | | | | | | | |
| ROAFS - OUTREACH | 584,547 | 572,311 | 12,236 | 2.1% | 584,547 | 355,000 | 229,547 | 64.7% |
| Total CRSSA - ROAFS - OUTREACH Revenue | 584,547 | 572,311 | 12,236 | 2.1% | 584,547 | 355,000 | 229,547 | 64.7% |
| Direct Services | - | - | - | - | - | - | - | - |
| ELCHC Operating | 584,547 | 572,311 | (12,236) | -2.1% | 584,547 | 355,000 | 229,547 | 64.7% |
| Total CRSSA - ROAFS - OUTREACH | 584,547 | 572,311 | (12,236) | -2.1% | 584,547 | 355,000 | 229,547 | 64.7% |
| CRSSA - ROAFS - OUTREACH | - | - | - | - | - | - | - | - |
| CRSSA / ARPA - Workforce | | | | | | | | |
| CRSSA ADMIN | 156,997 | - | 156,997 | - | 156,997 | - | 156,997 | 100.0% |
| Workforce | 9,434,957 | 8,842,276 | 592,681 | 6.7% | 9,434,957 | 1,863,452 | 7,571,505 | 406.3% |
| Total Workforce Revenue | 9,591,954 | 8,842,276 | 749,678 | 8.5% | 9,591,954 | 1,863,452 | 7,728,502 | 414.7% |
| Workforce | | | | | | | | |
| Direct Services | 7,215,633 | 8,842,276 | 1,626,643 | 18.4% | 7,215,633 | 600,495 | 6,615,138 | 1101.6% |
| ELCHC Operating | 2,376,322 | - | (2,376,322) | -100.0% | 2,376,322 | 1,262,957 | 1,113,364 | 88% |
| Total Workforce | 9,591,954 | 8,842,276 | (749,678) | -8.5% | 9,591,954 | 1,863,452 | 7,728,502 | 414.7% |
| Workforce Change in Net Assets | - | - | - | - | - | - | - | - |
| Preschool Development Grant (PDG) Revenues | | | | | | | | |
| PDG Revenues | 294,295 | 386,460 | (92,165) | -23.8% | 294,295 | - | 294,295 | 100.0% |
| Total PDG Revenue | 294,295 | 386,460 | (92,165) | -23.8% | 294,295 | - | 294,295 | 100.0% |
| Preschool Development Grant (PDG) Expenses | | | | | | | | |
| Direct Services | - | - | - | - | - | - | - | - |
| ELCHC Operating | 294,295 | 386,460 | 92,165 | 23.8% | 294,295 | - | 294,295 | 100.0% |
| Total PDG Expenses | 294,295 | 386,460 | 92,165 | 23.8% | 294,295 | - | 294,295 | - |
| PDG Change in Net Assets | - | - | - | - | - | - | - | - |
| Total Revenue | 236,731,034 | 227,591,722 | 9,139,312 | 4.0% | 236,731,034 | 202,736,990 | 33,994,044 | 16.8% |
| Total Expenses | 237,223,164 | 227,591,722 | 9,631,442 | 4.2% | 237,223,164 | 202,736,990 | 34,486,174 | 17.0% |
| Change in Net Assets | (492,130) | - | (492,130) | 100.0% | (492,130) | - | (492,130) | - |

FY 2023-2024 MEETING SCHEDULE

EXECUTIVE COMMITTEE MEETING SCHEDULE

Monday, August 14, 2023

Monday, October 09, 2023

Monday, February 12, 2023

Monday, April 08, 2024

Monday, June 10, 2024

All meetings of the Early Learning Coalition of Hillsborough County Executive Committee are held at **3:00 pm** until the conclusion of business at 6302 Martin Luther King Jr. Blvd. Bldg. 100, Suite 100, Tampa, FL 33619 unless otherwise publicly noticed and/or noted above.

BOARD OF DIRECTORS MEETING SCHEDULE

Monday, August 21, 2023

Monday, October 16, 2023

Monday, February 19, 2024

Monday, April 15, 2024

Monday, June 24, 2024 (Annual Board Meeting)

All meetings of the Early Learning Coalition of Hillsborough County Board of Directors are held at **3:00 pm** until the conclusion of business at 6302 Martin Luther King Jr. Blvd. Bldg. 100, Suite 100, Tampa, FL 33619 unless otherwise publicly noticed and/or noted above.

PLEASE NOTE: *This meeting schedule is posted on the ELCHC website located at <http://www.elchc.org>. Changes to any dates, times and locations of these meetings will be posted at all times. Members of the public may confirm by phone by calling (813) 515-2340.*





FY 2023-2024 MEETING SCHEDULE

FINANCE COMMITTEE MEETING SCHEDULE

Monday, August 07, 2023

Monday, October 02, 2023

Monday, February 05, 2024

Monday, March 27, 2024

Monday, June 03, 2024 (Committee meeting Combined with Budget Meeting)

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FY 2023-2024 MEETING SCHEDULE

GOVERNANCE COMMITTEE MEETING SCHEDULE

Monday, July 31, 2023

Monday, September 25, 2023

Monday, January 29, 2024

Monday, March 25, 2024

Monday, May 20, 2024

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FY 2023-2024 MEETING SCHEDULE

SERVICE DELIVERY & EFFICIENCY COMMITTEE MEETING SCHEDULE

Thursday, July 20, 2023

Thursday, September 14, 2023

Thursday, February 1, 2024

Thursday, April 4, 2024

Thursday, June 06, 2024

All meetings of the Early Learning Coalition of Hillsborough County Service Delivery & Efficiency Committee are held at **3:00 pm** until the conclusion of business at 6302 Martin Luther King Jr. Blvd. Bldg. 100, Suite 100, Tampa, FL 33619 unless otherwise publicly noticed and/or noted above.

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FY 2023 MEETING SCHEDULE

DEVELOPMENT COMMITTEE MEETING SCHEDULE

Wednesday, July 19, 2023

Wednesday, August 16, 2023

Wednesday, September 6, 2023

All meetings of the Early Learning Coalition of Hillsborough County Development Committee are held at **3:00 pm** until the conclusion of business at 6302 Martin Luther King Jr. Blvd. Bldg. 100, Suite 100, Tampa, FL 33619 unless otherwise publicly noticed and/or noted above.

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